2025
SUPPLY CHAIN CANADA
NATIONAL CONFERENCE
CALGARY, ALBERTA

**WELCOME TO** 

POWERING SUPPLY CHAIN INNOVATION





National Supply Chain Strategy

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SUPPLY CHAIN CANADA"



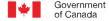
National Supply Chain Office

> Bureau national de la chaîne d'approvisionnement

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#### 2025 SUPPLY CHAIN CANADA NATIONAL CONFERENCE

June 13, 2025





## **Agenda**

- O1 Canada's supply chains
- 1 The National Supply Chain Office
- 103 Looking to the future



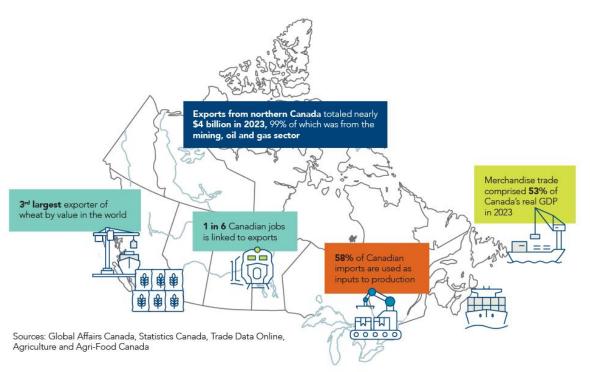
# Canada's supply chains

Evolving global and domestic contexts

## Canada's supply chains matter

Well-functioning supply chains are vital to the economy, jobs, and communities

- · Economic growth and prosperity
- Safety and security of Canadians
- National security
- Global competitiveness
- Quality of life



## A complex network serves our vast nation

Canada's transportation supply chains – roads, railways, waterways, airports, ports and borders and the people who operate them – connect us from coast to coast to coast and to the rest of the world

## Canada's supply chain performance is influenced by many factors:

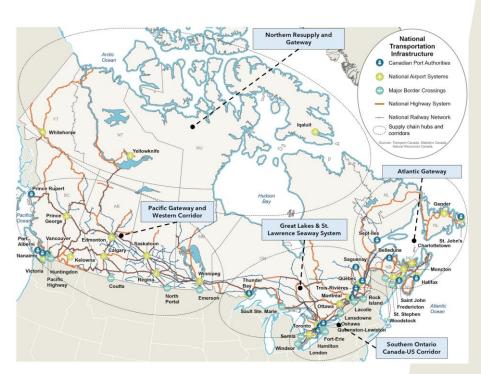
- Huge and complex geography
- Dispersed responsibility for infrastructure, assets, and operations
- Multiple hand-offs and coordination between operators
- Business decisions of domestic and foreign operators
- Federal and provincial/territorial oversight of different aspects of the system





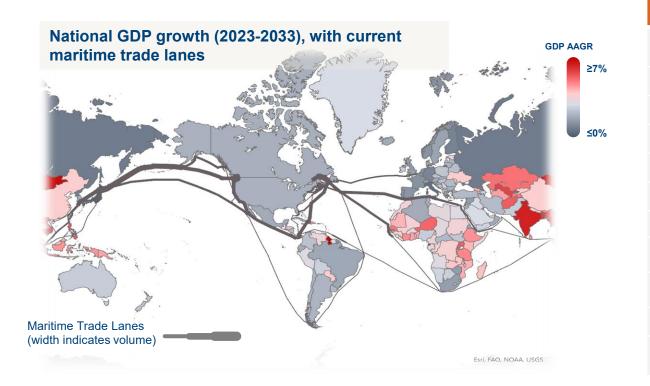






## The world needs what Canada has to offer

Changing demographic, economic and technological factors over the next decade will drive demand for Canadian resources



## Canadian Goods Essential for Global Growth Potash Grain Crude oil Critical minerals Chemical products **Automotive** Containers Coal Wood products Refined energy Iron ore

## Adjusting to changing trade dynamics

- U.S. tariffs affect many Canadian industries, such as aluminum, steel, lumber, energy, potash, autos and parts, and other manufactured goods.
- The Canadian government is committed to supporting Canadian companies' success in diversified global markets, building one Canadian economy, and ensuring Canada is an attractive place to invest and do business.



Image source: EDC



# The National Supply Chain Office

A federal focal point for strengthening Canada's supply chains

## Increasing federal engagement

Significant and increasingly frequent supply chain disruptions have exposed systemic challenges to Canada's supply chains and a need for systemic change



#### **Early 2022: Industry Engagement**

- Minister's National Supply Chain Summit (January 2022)
- Regional and sectoral roundtables (February June 2022)



#### **Spring 2022: National Supply Chain Task Force**

• Examined issues affecting Canada's supply chains and recommended actions to improve their fluidity, efficiency and resiliency to support economic growth.



#### October 2022: Task Force Report

• 21 recommendations to strengthen Canada's supply chains.



#### **Creation of the National Supply Chain Office**

• Formally established in December 2023, with a five-year mandate.

### Who we are

The National Supply Chain Office drives collaboration with industry, governments and other partners to make supply chains more efficient, fluid, resilient and reliable

#### Our goals:

- Examine domestic and international supply chain issues
- Help government and industry make smarter policy, regulatory, investment and operational decisions
- Encourage data sharing and using digital tools
- Supporting respond to major supply chain disruptions

Operations and Engagement Data and Solutions

Strategy and Federal Leadership



- A multimodal approach
- National presence
- Modal and industry expertise
- Constant engagement with industry and across government

## Setting the foundations for long-term growth

Stakeholders have identified priorities and opportunities for strengthening the resilience, reliability, fluidity and efficiency of Canada's supply chains

Trading nation Capacity, reliability and resilience

We must ensure that our systems have sufficient capacity well into the future to meet demand.

Some infrastructure is aging or was not built for current/projected demand.

Innovative and productive Digitalization and tech adoption

Collaboration and integrated planning can improve the use and resilience of existing infrastructure and augment system efficiency.

Advancements in technology and digitalization, and better data availability, would enhance performance.

Skilled Regulatory frameworks

We need to ensure stable availability of skilled labour.

Reduced administrative burden could make it easier to invest in infrastructure and innovate.

## Collaboration towards innovative solutions

#### **Example:** Improved loading of grain in the rain

- Rain during vessel loading poses a risk to safety and the quality of grain.
  - ➤ Terminals stop loading during rainfall, resulting 30-60 days of disruptions in Vancouver each year, with impacts on shippers and operators.
- The National Supply Chain Office is supporting cooperation among industry and labour to develop solutions.
- We are testing and working toward implementing routine use of:
  - ➤ Inflatable canopy structures
  - Quick release ship loader attachments
  - Grain dust concentration sensors



## A focal point for convening during disruptions

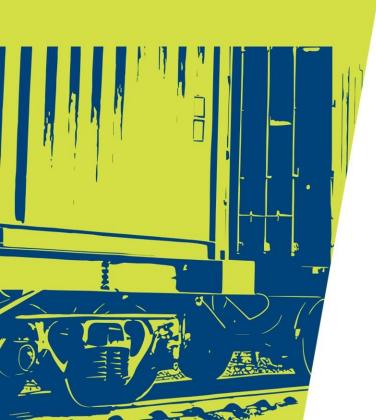
Extreme weather events and work stoppages can disrupt Canada's transportation system

The National Supply Chain Office works with partners to mitigate risk and improve resilience and recovery by:

- providing a focal point for government and industry partners to exchange information, before, during and after disruptions
- leveraging existing centres of expertise related to emergency preparedness and incident management
- informing decision-making in terms of immediate responses and long-term solutions







## Looking to the Future

Driving shared success

## **Building Canada Strong**

The Speech from the Throne provides a foundation to diversify Canada's economy and grow trade, with important implications for supply chains

Building and diversifying Canada's trade relationships

- Defining a new economic and security relationship with the U.S.
- Strengthening relationships with reliable global trading partners

#### Building a stronger Canada

- Breaking down barriers to internal trade
- Strengthening infrastructure and trade corridors
- Creating a new Major Federal Project Office, and reducing project approval times ('one project, one review')

#### Building a safer and more secure Canada

Strengthening border security

Building Canada Strong by spending less and investing more

Catalysing new investment to create better jobs and higher incomes



## A more competitive and resilient economy

Bill C-5, An Act to enact the Free Trade and Labour Mobility in Canada Act and the Building Canada Act (One Canadian Economy) was introduced June 6, 2025, and includes:

#### **Building Canada Act**

- Seeks to urgently advance projects of national interest, including those that:
  - Foster the development of economic and trade corridors
  - Connect different parts of the country and get goods to market
  - Strengthen Canada's ability to trade
  - Enhance the development of Canada's natural resources, energy production, and infrastructure

#### Free Trade and Labour Mobility in Canada Act

- Allows a good or service that meets comparable provincial or territorial rules to be considered to have met federal requirements for internal trade
- Provides a framework to recognize provincial and territorial licenses and certifications for workers so they can more quickly and easily work anywhere in Canada

## **Questions**

- What do you see as the biggest challenges facing Canada's supply chains?
- What does Canada need to do to expand and diversify trade?
- How can operators improve overall supply chain performance?
- How can we work together to improve innovation and productivity in our supply chains?

## **Contact us – Contactez-nous**



Feedback? Contact us at



**Commentaires? Contactez-nous au** 



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http://canada.ca/supply-chain-office